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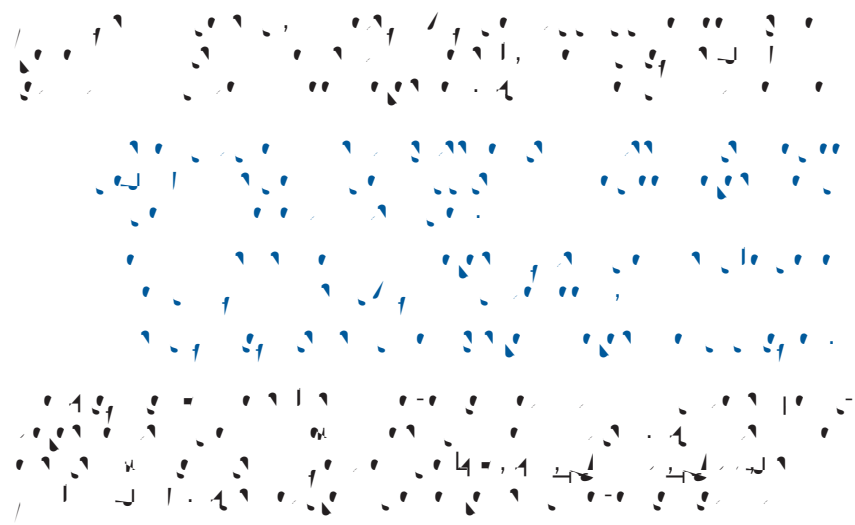
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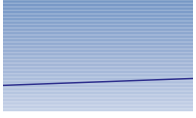
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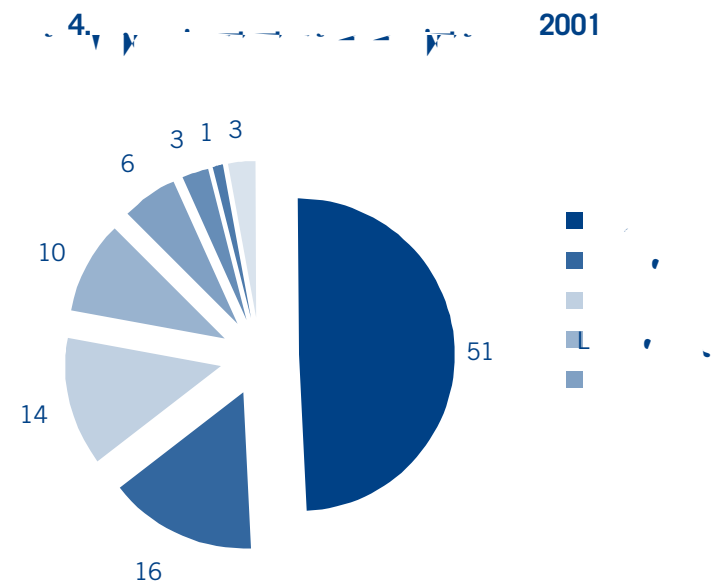
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“Modernization of the WTO”

This document focuses on what we are doing – and what we want to do by way of technical assistance, capacity building and development. It should be clear that I want the Secretariat to do this in the most efficient and cost-effective ways we can devise.

There is much we must do to improve the workings of our system. How to improve participation and transparency while increasing efficiency is our challenge. It is my intention early in the new year to submit to Ministers a set of ideas that could improve the way we manage and present ourselves.

More generally, I want to ensure that the WTO Secretariat gives Members the highest quality of service with the least waste. The WTO is not the GATT, however we have not made the managerial and organizational restructuring necessary to assume our new and wider responsibilities. Recently, an independent study has been commissioned to study the structure and resources of the Secretariat. Where this study makes recommendations on our structure or resource distribution that I believe will enhance our operations, it will be my intention to implement many of the recommendations and in some areas would wish to go further to enhance our management systems. I believe that I have an obligation both to the Members and to the Secretariat to work for continuing improvements and efficiencies in the way we go about our work.

The WTO Secretariat

Total staff: 552

Existing budget: CHF 134 million