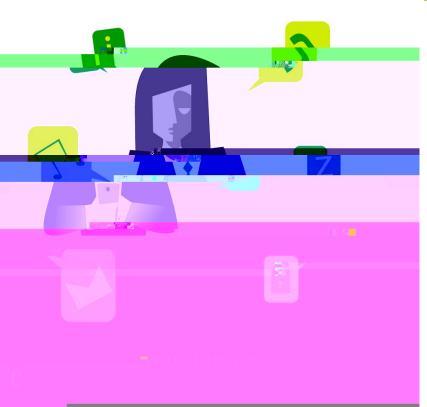




- success case
- ‡ export-driven / IP SW
- ‡ Pioneer
- technology-based
- ‡ 20,000+ SMEs in 24 countries
 - 12+ leading global technological 4 TTTTTTTTTTTTTTT



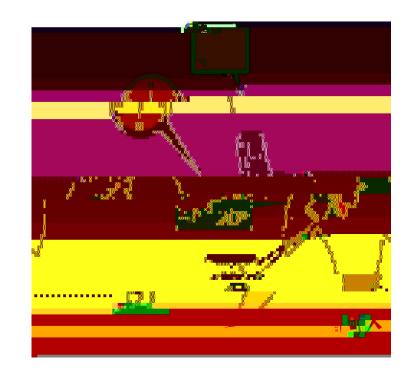




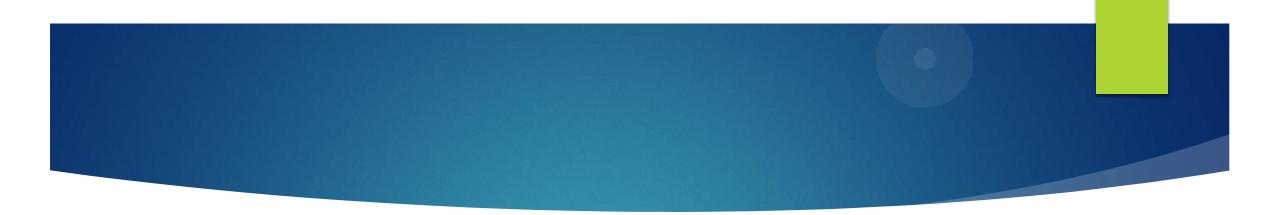
- t customer, IP and high value added centric
- transitioned into SaaS/ Cloud / Apps new
- transitioned into subscription based new
- ‡Recurrent incomes are 118%+

‡

high productivity SW development tool



‡15%+ revenues to R&D& Innovation



#

investments in human and social development after abolishing army in 1948

‡







‡ Over 98% of SW companies are SMEs economic cells disseminating and transferring digital technology be conciliated ‡ Partnership ‡ Human talent ‡ Business models and technology are equally

public policy